FUTUREPROOFING YOUR BUSINESS

Develop a long-term strategic plan

Futureproofing means getting your business ready to succeed in the future.

Focus on staying flexible, trying new ideas and handling challenges as they come. Plan ahead so you can spot opportunities and stay ahead of the game.

1

Set long-term innovation goals

Create clear, long-term innovation goals. Provide a roadmap for sustainable growth and continuous improvement. A practical way to define these objectives is to use the SMART goal framework.

2

Foster a culture of continuous learning

Keep you and your team curious about new things. Experiment, learn and practice.

You could do this by using new technologies, exploring new markets or learning new skills.

3

Monitor emerging trends

Use tools like Google Trends, industry reports and market research platforms to keep up with the latest developments. These tools provide great data on consumer behaviour and areas that could be opportunities.

SMART goals

Specific

Be clear on what you want to achieve. For example, 'develop and launch three new products'.

Measurable

ı

ı

Decide how you're going to track success. Metrics might be product development timelines, the number of prototypes or customer satisfaction scores.

Achievable

Make sure the goals are realistic with your business' current resources. For example, launching one new product per year might be more achievable than launching one every month.

Relevant

Make sure your innovation matches your business goals. For example, if you want to launch a new product, make sure it's relevant to your target market.

Time-bound

Set a timeline for each goal. Long-term innovation goals can be broken down into yearly or quarterly milestones, such as 'introduce the first product prototype by March'.



Additional resources

Make use of the right digital tools to make your processes easier and tackle the challenges of growing. Here's a list of tools and templates to help you power up. Make sure you explore other options too, to find out what works for your business.

Communication

Zoom

Host meetings online to keep your team connected.

Slack

A messaging, calling and document sharing platform for your team to stay in touch instantly.

Project management

Asana

Manage tasks, and track timelines and projects.

Trello

Manage projects using boards and cards to track progress.

Monday.com

Excellent for managing larger teams and projects as your business grows. Keep track of deadlines and documents with ease.

CRM

Salesforce

A powerful CRM tool that helps you scale customer relationships and manage complex sales pipelines.

HubSpot

Includes marketing automation, sales management and customer service features, ideal for scaling businesses.

Zoho CRM

A more affordable CRM with automation features for lead management and customer engagement.

Growth roadmap templates

Business roadmap template

Visualise your scaling goals and strategic initiatives over a 12- to 18-month period.

Scaling strategy outline

Structured templates that outline each step of your business growth, including key milestones, resources and financial projections.

Marketing automation

Mailchimp

Automates email marketing and customer engagement.

Hootsuite

Helps to manage and scale social media efforts across multiple platforms.

ActiveCampaign

Combines email marketing, automation and CRM.

Performance dashboards

Google Data Studio

Lets you visualise and track business metrics in real time, such as your sales, marketing performance and customer retention.

Tableau

Offers detailed data visualisation to help identify trends and opportunities during business growth.

HR and payroll

BrightHR

HR, health and safety and payroll solutions.

myhrtoolkit

Easy to use HR management tools.

Risk management templates

Risk assessment templates

Available through tools like <u>Smartsheet</u>. These help you identify and plan for potential risks during scaling.

Contingency planning tools

Develop backup plans using templates available through sites like <u>Lucidchart</u>. These can help map out alternative strategies.

Employee development

Santander Open Academy

Our e-learning and training platform for professional development.

Business insurance and energy

AXA

Offers business insurance to help protect against financial losses.

Hiscox UK

Offers business insurance to help protect against financial losses.

Bionic

Compare, switch and renew your business energy and broadband.

Business Energy Comparison

Compare business energy prices from multiple suppliers.

Extra reading, websites and resources

Books

Websites

Podcasts

- The Founder's Mentality: How to Build a Lasting Business by Chris Zook and James Allen
- Good to Great by Jim Collins
- Santander Breakthrough
- UK Research and Innovation
- The Diary Of A CEO with Steven Bartlett
- The Next 100 Days Podcast

GOV.UK

• Department for Business and Trade